

## Athar Mansoor

Division of Public Policy,  
Hong Kong University of Science and Technology,  
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### Education

Division of Public Policy, **Hong Kong University of Science and Technology**, Hong Kong, SAR **2021**

#### **Candidate Doctor of Philosophy in Public Policy, ABD**

**Area: Science, Technology and Innovation Policy**

**Major Courses:** Microeconomics and Public Policy, Foundation of Public Policy, Research Methods in Public Policy, Digital Government and Innovation in Public Service, Qualitative Research Methods, Econometric Approaches to Social Science I, Econometric Approaches to Social Science II, Programming Econometrics with R, Belt and Road Initiative and Economic Growth, Science, Technology and Public Policy

Eli Broad College of Business, **Michigan State University**, United States of America **2017**

#### **Master of Science in Management (Strategy and Leadership)**

Department of Government and International Relations, **University of Sydney**, Australia **2013**

#### **Master of Public Policy (Governance)**

Lee Kuan Yew School of Public Policy, **National University of Singapore**, Singapore **2010**

#### **Master in Public Administration (Economic Policy and Analysis)**

Suleman Dawood School of Business, **Lahore University of Management Sciences**, Pakistan **2008**

#### **Master of Business Administration (General Management)**

Forman Christian College, **University of the Punjab**, Pakistan **1995**

#### **Bachelor of Arts (Economics, Politics and Statistics)**

Aitchison College, Pakistan **1992**

#### **Higher Secondary School (Science)**

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### Executive Education/Short Courses

**RWTH Aachen University**, Germany **2020**  
**Urban Mobility Concepts**

**Politecnico di Milano**, Italy **2020**  
**Science, Technology, Society and Wikipedia**

Harvard Kennedy School, **Harvard University**, United States of America **2017**  
**Digital Government: Technology, Policy and Public Service Innovation**

**INSEAD Business School**, France **2017**  
**Strategy in the Age of Digital Disruption**

Harvard Kennedy School, **Harvard University**, United States of America **2016**  
**Nonprofit Financial Stewardship: Concepts and Techniques for Strategic Management**

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### Awards and Honors

- Salzburg Global Seminar Fellowship, Austria **2019**
- Postgraduate Studentship Hong Kong University of Science and Technology, Hong Kong **2017**
- Asia Pacific Fellowship, Thailand **2016**

- Most Communicative Participant, 19<sup>th</sup> Mid-career Management Course for Federal Civil Servants, National School of Public Policy, Pakistan **2015**
- Winner Men's Singles Lawn Tennis Competition at National School of Public Policy, Pakistan **2015**
- Winner Walk and Jog Competition at National School of Public Policy, Pakistan **2015**
- International Postgraduate Coursework Scholarship University of Sydney, Australia **2013**
- 1<sup>st</sup> position across Pakistan in the Lead Implementer Examination of ISO 9001:2008 conducted for NAVTTC employees by Quality Management Systems, Pakistan **2011**
- Lee Kuan Yew School of Public Policy Graduate Scholarship, Singapore **2009**
- MBA Funding by Ministry of Communications, Pakistan **2006**
- Winner Men's Doubles Lawn Tennis Competition, Civil Services Academy, Pakistan **2004**
- Winner Double Wicket Cricket Competition at Model Town Lahore, Pakistan **1996**

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## **Work Experience**

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### **Teaching Assistant, Division of Public Policy, Hong Kong University of Science and Technology** **2018-Present**

Taught lectures on microeconomics and public policy, public management, leadership and foundation of public policy to the Master of Public Policy students. Assisted the faculty in class instruction, ran tutorials, discussion groups and simulations. Planned class schedules, met students for assistance, maintained class participation, attendance records and grades. Evaluated the students and mentored them.

### **Assistant Postmaster General, Member Prime Minister's Reform Project** **2015-2017**

Midcareer level strategic position. Looked after Savings Bank Business, Utility Bills Collection, Provincial and Federal Tax Collection, Pension Payments, National Savings Schemes in Pakistan. Developed technology platforms with World Bank for financial inclusion of rural population under the State Bank of Pakistan's Financial Inclusion Strategy

### **Course Director, Economic Cooperation Organization Postal Staff College** **2014-2015**

Senior level administrative and training position at the intergovernmental organization. Trained postal executives of the ten member countries of ECO in digital strategy, financial inclusion, management, marketing, policy formulation and execution

### **Additional Director (Program), Civil Services Academy, Government of Pakistan** **2011-2014**

Senior level administrative and training position. Reported to the Director General through Director (Program). Formulated and implemented the strategy for training the next generation of civil servants for bringing changes within the public sector of Pakistan. Taught Public Sector Management, Communication Skills and looked after the evaluation/ assessment of entrant level civil servants of the Federal Government of Pakistan

### **Deputy Director, Prime Minister's Office, Government of Pakistan** **2010-2014**

Looked after the Monitoring/ Project and Business Development sections at the National Vocational and Technical Training Commission (NAVTTC). Prepared national policies for the expansion of Technical and Vocational Education and Training (TVET). Worked for developing linkages with the industry for demand driven TVET and collaborated with European Union and other international agencies/ donors for Prime Minister's Skilled Pakistan project

### **Coordinator Benazir Income Support Program (Complaint cell), Government of Pakistan** **2008-2009**

In-charge of the cells looking after the payments under the Benazir Income Support Program and Punjab Food Support Scheme. Conducted inquiries and recovered embezzled and misappropriated amount from unscrupulous government officials and recipients of the cash transfers

### **Deputy Controller, International Mail Office, Government of Pakistan** **2004-2008**

Managed 1000 staff, financial and other resources. Responsible for inspections of all inward and outward parcel and letter mail coming into and going out of Pakistan. Responsible for enhancing business competitiveness and improving market share of postal business

### **Magistrate First Class/ Section Officer, Government of the Punjab** **1998-2003**

Collected revenue at the local level and took cognizance of different offences under the Code of Criminal Procedure, Pakistan Penal Code and Local and Special Laws. Raised revenue at the municipal level and provided various municipal services such as supply of clean drinking water, maintenance of roads, public hospitals and schools. Implemented policies for social and economic development at the grass roots level. Maintained law and order with the assistance of the police. Worked at the Planning and Development department

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## Professional Trainings

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<b>Ambassadors of Evidence, Training of Trainers Program Building Capacity for Using Research Evidence (BCURE) by Evidence for Policy Design (EPoD)</b> <i>Harvard Kennedy School and Center for Economic Research and Planning, Lahore, Pakistan</i>	<b>2018</b>
<b>Strategy Formulation and Execution</b> <i>Asian Pacific College, Bangkok, Thailand</i>	<b>2016</b>
<b>Retailing and Sales Management</b> <i>Asian Pacific College, Bangkok, Thailand</i>	<b>2016</b>
<b>19<sup>th</sup> Midcareer Management Course for Federal Civil Servants of Pakistan,</b> <i>National Institute of Management, National School of Public Policy, Lahore, Pakistan</i>	<b>2015</b>
<b>Lead Implementer of ISO 9001:2008 System</b> <i>Quality Management Systems, Lahore, Pakistan</i>	<b>2011</b>
<b>Internal Auditor of ISO 9001:2008 System</b> <i>Quality Management Systems, Lahore, Pakistan</i>	<b>2011</b>
<b>Leadership and Teams</b> <i>Outward Bound Singapore, Pulau Ubin, Singapore</i>	<b>2010</b>
<b>30<sup>th</sup> Common Training for Civil Servants of Pakistan</b> <i>Civil Services Academy, Lahore, Pakistan</i>	<b>2003</b>
<b>Capacity Building of Civil Servants</b> <i>National Institute of Public Administration, Karachi, Pakistan</i>	<b>2003</b>
<b>Gender Sensitivity and Awareness Raising</b> <i>United Nations Development Program, Lahore, Pakistan</i>	<b>2003</b>
<b>Social Organization Training</b> <i>National Rural Support Program, Islamabad, Pakistan</i>	<b>1999</b>
<b>Separation of Judiciary from the Executive</b> <i>Provincial Services Academy, Peshawar, Pakistan</i>	<b>1999</b>
<b>55<sup>th</sup> Pre-Service Training for Magistrates</b> <i>Provincial Services Academy, Peshawar, Pakistan</i>	<b>1998</b>

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## Conference Papers/ International Presentations

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<b>"Scientific Advice in Risk and Hazard Management: Evidence from New Zealand's Emergency Policy."</b> <b>5<sup>th</sup> Asia Pacific Public Policy Network Conference,</b> Perth, Australia	<b>2020</b>
<b>"Interventions for halting childhood obesity."</b> <b>Salzburg Global Seminar,</b> Salzburg, Austria	<b>2019</b>

"Sustaining Singapore's competitiveness: Role of intermediaries for promoting innovation in SMEs." <b>DRUID Academy Conference for PhD Students</b> , Aalborg, Denmark	<b>2019</b>
"Push or pull: What dominates the changes in sharing economy policy? Case of Airbnb." <b>4<sup>th</sup> Asia Pacific Public Policy Network Conference</b> , Hong Kong SAR	<b>2019</b>
"China Pakistan Economic Corridor: Is Pakistan ready for technology catch-up?" <b>4<sup>th</sup> Asia Pacific Public Policy Network Conference</b> , Hong Kong SAR	<b>2019</b>
"Is Hong Kong redesigning its innovation and technology policy?" <b>Science Technology Global Conference</b> , Washington D.C., United States of America	<b>2019</b>
"Adaptive governance of civil infrastructure in California: Resilience for sustainable development in the 21 <sup>st</sup> century." <b>Asian Universities Alliance Competition</b> , Nur-Sultan City, Kazakhstan	<b>2019</b>
"The role of the state in promoting innovation efficacy: a comparative analysis of Hong Kong, Singapore, and Shenzhen." <b>International Schumpeter Society Conference</b> , Seoul, Republic of Korea	<b>2018</b>
"Becoming a smart city: Best practices, failures and practical challenges." <b>Conference on E Democracy Asia 2018 Conference</b> , Yokohama, Japan (Published in conference proceedings)	<b>2018</b>
"Evolution of Singapore's innovation system: Moving towards a hybrid Triple Helix Model and Open Innovation." <b>XVI Triple Helix Conference</b> , Manchester, United Kingdom	<b>2018</b>
"Responsible innovation for inclusive growth in the era of global inequality." <b>Association of East Asian Research Universities Workshop</b> , Daejeon, Republic of Korea	<b>2017</b>
"Organizational development in public sector: The case of Pakistan Post." <b>Academy of Human Resource Development Conference</b> , Minnesota, United States of America (Published in conference proceedings)	<b>2010</b>

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#### **Peer-reviewed Publications (in progress/ submitted)**

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Sharif, Naubahar, Athar Mansoor, Kevin Chandra and Kirti B. Sinha, "A comparative analysis of research and development (R&D) spending and Total Factor Productivity (TFP) growth in Hong Kong, Shenzhen and Singapore," (soon to be submitted)

Sharif, Naubahar and Athar Mansoor, "China Pakistan Economic Corridor: Game changer or Chinese colonialism," Submitted to *China Quarterly*

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#### **Book Chapters**

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Sharif, Naubahar and Athar Mansoor, "Pakistan Post and the creation of an innovative business model to enhance financial inclusion," Accepted for the book to be published by *Palgrave Macmillan*

Mansoor, Athar and Syed B. Haider, "Digital government: Transforming Sialkot into a citizen friendly district," Accepted for the book to be published by *Palgrave Macmillan*

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